

Form **990**

# Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

# 2012

Department of the Treasury  
Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements.

Open to Public Inspection

**A** For the 2012 calendar year, or tax year beginning **OCT 1, 2012** and ending **SEP 30, 2013**

|   |   |   |
|---|---|---|
| <b>B</b> Check if applicable:<br><input type="checkbox"/> Address change<br><input type="checkbox"/> Name change<br><input type="checkbox"/> Initial return<br><input type="checkbox"/> Terminated<br><input type="checkbox"/> Amended return<br><input type="checkbox"/> Application pending | <b>C</b> Name of organization<br><b>ALLIANCE FOR SUSTAINABLE ENERGY, LLC</b>  | <b>D</b> Employer identification number<br><b>26-1939342</b>  |
|   | Doing Business As   |   |
|   | Number and street (or P.O. box if mail is not delivered to street address) Room/suite<br><b>15013 DENVER WEST PARKWAY</b> | <b>E</b> Telephone number<br><b>3032753000</b>  |
|   | City, town, or post office, state, and ZIP code<br><b>GOLDEN, CO 80401-3393</b>   | <b>G</b> Gross receipts \$ <b>382,618,942.</b>  |
| <b>F</b> Name and address of principal officer: <b>DAN E. ARVIZU</b><br>SAME AS C ABOVE   |   | <b>H(a)</b> Is this a group return for affiliates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No                          |
| <b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527  |   | <b>H(b)</b> Are all affiliates included? <input type="checkbox"/> Yes <input type="checkbox"/> No<br>If "No," attach a list. (see instructions) |
| <b>J</b> Website: <b>WWW.ALLIANCEFORSUSTAINABLEENERGY.ORG</b>   |   | <b>H(c)</b> Group exemption number  |
| <b>K</b> Form of organization: <input type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input checked="" type="checkbox"/> Other <b>LLC</b>  |   | <b>L</b> Year of formation: <b>2008</b> <b>M</b> State of legal domicile: <b>DE</b>   |

## Part I Summary

|   |  |   |                                   |
|---|--|---|-----------------------------------|
| <b>Activities &amp; Governance</b>                                      | <b>1</b> Briefly describe the organization's mission or most significant activities: <b>OPERATE THE NATIONAL RENEWABLE ENERGY LABORATORY TO DEVELOP ENERGY EFFICIENT TECHNOLOGIES.</b> |   |                                   |
|   | <b>2</b> Check this box <input type="checkbox"/> If the organization discontinued its operations or disposed of more than 25% of its net assets.                                       |   |                                   |
|   | <b>3</b> Number of voting members of the governing body (Part VI, line 1a)   | <b>3</b>  | <b>15</b>                         |
|   | <b>4</b> Number of independent voting members of the governing body (Part VI, line 1b)   | <b>4</b>  | <b>15</b>                         |
|   | <b>5</b> Total number of individuals employed in calendar year 2012 (Part V, line 2a)  | <b>5</b>  | <b>1845</b>                       |
|   | <b>6</b> Total number of volunteers (estimate if necessary)  | <b>6</b>  | <b>14</b>                         |
|   | <b>7a</b> Total unrelated business revenue from Part VIII, column (C), line 12   | <b>7a</b>                                       | <b>0.</b>                         |
| <b>b</b> Net unrelated business taxable income from Form 990-T, line 34 | <b>7b</b>  | <b>0.</b>                                       |                                   |
| <b>Revenue</b>  | <b>8</b> Contributions and grants (Part VIII, line 1h)   | Prior Year<br><b>150,000.</b>                   | Current Year<br><b>50,000.</b>    |
|   | <b>9</b> Program service revenue (Part VIII, line 2g)  | <b>513,319,579.</b>                             | <b>382,568,389.</b>               |
|   | <b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7c)  | <b>786.</b>                                     | <b>553.</b>                       |
|   | <b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11a)   | <b>0.</b>                                       | <b>0.</b>                         |
|   | <b>12</b> Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)   | <b>513,470,365.</b>                             | <b>382,618,942.</b>               |
| <b>Expenses</b>   | <b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)   | <b>150,000.</b>                                 | <b>50,000.</b>                    |
|   | <b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)  | <b>0.</b>                                       | <b>0.</b>                         |
|   | <b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)  | <b>191,989,932.</b>                             | <b>193,946,272.</b>               |
|   | <b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)   | <b>0.</b>                                       | <b>0.</b>                         |
|   | <b>b</b> Total fundraising expenses (Part IX, column (D), line 25)   | <b>0.</b>                                       | <b>0.</b>                         |
|   | <b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)   | <b>315,644,988.</b>                             | <b>184,326,836.</b>               |
|   | <b>18</b> Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)  | <b>507,784,920.</b>                             | <b>378,323,108.</b>               |
| <b>19</b> Revenue less expenses. Subtract line 18 from line 12          | <b>5,685,445.</b>  | <b>4,295,834.</b>                               |                                   |
| <b>Net Assets or Fund Balances</b>                                      | <b>20</b> Total assets (Part X, line 16)   | Beginning of Current Year<br><b>94,991,205.</b> | End of Year<br><b>81,307,496.</b> |
|   | <b>21</b> Total liabilities (Part X, line 26)  | <b>90,790,471.</b>                              | <b>77,092,574.</b>                |
|   | <b>22</b> Net assets or fund balances. Subtract line 21 from line 20   | <b>4,200,734.</b>                               | <b>4,214,922.</b>                 |

## Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

|                  |   |                               |
|------------------|---|-------------------------------|
| <b>Sign Here</b> | Signature of officer<br>  | Date<br><b>15 August 2014</b> |
|                  | OWEN BARWELL, CHIEF FINANCIAL OFFICER<br>Type or print name and title |                               |

|                          |   |                                 |  |   |                          |
|--------------------------|---|---------------------------------|--|---|--------------------------|
| <b>Preparer Use Only</b> | Print/Type preparer's name<br><b>DORI J. EGGETT</b> | Preparer's signature<br>        | Date<br><b>8/12/2014</b>   | Check if self-employed <input type="checkbox"/> | PTIN<br><b>P00645252</b> |
|                          | Firm's name<br><b>EKS&amp;H LLLP</b>                | Firm's EIN<br><b>46-1497033</b> | Firm's address<br><b>7979 E. TUFTS AVENUE, SUITE 400<br/>DENVER, CO 80237-2521</b> |   |                          |
|                          |   |                                 | Phone no. <b>303-740-9400</b>  |   |                          |

May the IRS discuss this return with the preparer shown above? (see instructions)  Yes  No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III [X]

1 Briefly describe the organization's mission: SEE SCHEDULE O

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [ ] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code: ) (Expenses \$ 376,826,530. Including grants of \$ 50,000. ) (Revenue \$ 382,618,389. ) SEE SCHEDULE O

4b (Code: ) (Expenses \$ Including grants of \$ ) (Revenue \$ )

4c (Code: ) (Expenses \$ Including grants of \$ ) (Revenue \$ )

4d Other program services (Describe in Schedule O.) (Expenses \$ Including grants of \$ ) (Revenue \$ )

4e Total program service expenses 376,826,530.

**Part IV Checklist of Required Schedules**

|  | Yes | No |
|--|-----|----|
| 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?<br><i>If "Yes," complete Schedule A</i>  | X   |    |
| 2 Is the organization required to complete Schedule B, Schedule of Contributors?   | X   |    |
| 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>  |     | X  |
| 4 Section 501(c)(3) or organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>   | X   |    |
| 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>   |     | X  |
| 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>  |     | X  |
| 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>  |     | X  |
| 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>   |     | X  |
| 9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>            |     | X  |
| 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>   |     | X  |
| 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.   |     |    |
| a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>   |     | X  |
| b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>   |     | X  |
| c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>   |     | X  |
| d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>  |     | X  |
| e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>   | X   |    |
| f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>  | X   |    |
| 12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>  |     | X  |
| b Was the organization included in consolidated, independent audited financial statements for the tax year?<br><i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>  |     | X  |
| 13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>  |     | X  |
| 14a Did the organization maintain an office, employees, or agents outside of the United States?  | X   |    |
| b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> | X   |    |
| 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Parts II and IV</i>  |     | X  |
| 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Parts III and IV</i>  |     | X  |
| 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>   |     | X  |
| 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>   |     | X  |
| 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>   |     | X  |
| 20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H, Parts I and II</i>   | X   |    |
| b <i>If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?</i>  |     |    |

**Part IV Checklist of Required Schedules (continued)**

|  | Yes | No |
|--|-----|----|
| 21 Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II   | x   |    |
| 22 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   |     | x  |
| 23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J  | x   |    |
| 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25                            |     | x  |
| b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  |     |    |
| c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?   |     |    |
| d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  |     |    |
| 25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I  |     | x  |
| b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I  |     | x  |
| 26 Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II   |     | x  |
| 27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III |     | x  |
| 28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):   |     |    |
| a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  |     | x  |
| b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV   |     | x  |
| c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV   |     | x  |
| 29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  |     | x  |
| 30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  |     | x  |
| 31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  |     | x  |
| 32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  |     | x  |
| 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  |     | x  |
| 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1  |     | x  |
| 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?  |     | x  |
| b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  |     |    |
| 36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  |     | x  |
| 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   |     | x  |
| 38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?  | x   |    |

Note. All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V

Main form area containing questions 1a through 14b with Yes/No columns and data entry fields.

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI

**Section A. Governing Body and Management**

|    |  | Yes | No |
|----|--|-----|----|
| 1a | Enter the number of voting members of the governing body at the end of the tax year<br>If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. |     |    |
| 1b | Enter the number of voting members included in line 1a, above, who are independent   |     |    |
| 2  | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?  |     | X  |
| 3  | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?   |     | X  |
| 4  | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?   |     | X  |
| 5  | Did the organization become aware during the year of a significant diversion of the organization's assets?   |     | X  |
| 6  | Did the organization have members or stockholders?   |     | X  |
| 7a | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?   |     | X  |
| 7b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?  |     | X  |
| 8  | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:  |     |    |
| 8a | a The governing body?  | X   |    |
| 8b | b Each committee with authority to act on behalf of the governing body?  | X   |    |
| 9  | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O   |     | X  |

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

|     |  | Yes | No |
|-----|--|-----|----|
| 10a | Did the organization have local chapters, branches, or affiliates?   |     | X  |
| 10b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?   |     |    |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  | X   |    |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13  | X   |    |
| 12b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  | X   |    |
| 12c | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done   | X   |    |
| 13  | Did the organization have a written whistleblower policy?  | X   |    |
| 14  | Did the organization have a written document retention and destruction policy?   | X   |    |
| 15  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?   |     |    |
| 15a | a The organization's CEO, Executive Director, or top management official   | X   |    |
| 15b | b Other officers or key employees of the organization<br>If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).   | X   |    |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  |     | X  |
| 16b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? |     |    |

**Section C. Disclosure**

|    |   |      |
|----|---|------|
| 17 | List the states with which a copy of this Form 990 is required to be filed  | NONE |
| 18 | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.<br><input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request <input type="checkbox"/> Other (explain in Schedule O) |      |
| 19 | Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.  |      |
| 20 | State the name, physical address, and telephone number of the person who possesses the books and records of the organization:<br>KAREN KERRAN - 303-275-3000<br>15013 DENVER WEST PARKWAY, GOLDEN, CO 80401-3111  |      |

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former** directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A)<br>Name and Title                                     | (B)<br>Average hours per week (list any hours for related organizations below line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |          | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|---|---|---|-----------------------|---------|--------------|------------------------------|----------|--|---|---|
|   |   | Individual trustee or director  | Institutional trustee | Officer | Key employee | Highest compensated employee | Former   |  |   |   |
| (1) DR. MICHAEL F. HELMSTETTER<br>VICE CHAIR OF THE BOARD | 1.00  | X   |                       |         |              |                              | 0.       | 0.   | 0.  |   |
| (2) DR. RONALD D. TOWNSEND<br>VICE CHAIR OF THE BOARD     | 1.00  | X   |                       |         |              |                              | 0.       | 0.   | 0.  |   |
| (3) DR. STANLEY BULL<br>BOARD MEMBER                      | 1.00  | X   |                       |         |              |                              | 0.       | 0.   | 0.  |   |
| (4) DR. JEFFERSON TESTER<br>BOARD MEMBER                  | 1.00  | X   |                       |         |              |                              | 0.       | 0.   | 0.  |   |
| (5) DR. LARRY Z. BROWN<br>BOARD MEMBER                    | 1.00  | X   |                       |         |              |                              | 0.       | 0.   | 0.  |   |
| (6) MR. RICHARD THOMAS FLEENER<br>CHAIR OF THE BOARD      | 1.00  | X   |                       |         |              |                              | 0.       | 0.   | 0.  |   |
| (7) DR. THOMAS M. SACK<br>BOARD MEMBER                    | 1.00  | X   |                       |         |              |                              | 0.       | 0.   | 0.  |   |
| (8) MR. BRETT BOSLEY<br>BOARD MEMBER                      | 1.00  | X   |                       |         |              |                              | 0.       | 0.   | 0.  |   |
| (9) MR. LANNY BATTES<br>BOARD MEMBER                      | 1.00  | X   |                       |         |              |                              | 0.       | 0.   | 0.  |   |
| (10) DR. ERIK PEARSON<br>BOARD MEMBER                     | 1.00  | X   |                       |         |              |                              | 0.       | 0.   | 0.  |   |
| (11) DR. STEIN STURE<br>BOARD MEMBER                      | 1.00  | X   |                       |         |              |                              | 0.       | 0.   | 0.  |   |
| (12) DR. WILLIAM FARLAND<br>BOARD MEMBER                  | 1.00  | X   |                       |         |              |                              | 0.       | 0.   | 0.  |   |
| (13) DR. JOHN POATE<br>BOARD MEMBER                       | 1.00  | X   |                       |         |              |                              | 0.       | 0.   | 0.  |   |
| (14) DR. SALLY M. BENSON<br>BOARD MEMBER                  | 1.00  | X   |                       |         |              |                              | 0.       | 0.   | 0.  |   |
| (15) DR. MARIA ZUBER<br>BOARD MEMBER                      | 1.00  | X   |                       |         |              |                              | 0.       | 0.   | 0.  |   |
| (16) MR. MARTIN CONGER<br>BOARD MEMBER                    | 1.00  | X   |                       |         |              |                              | 0.       | 0.   | 0.  |   |
| (17) DR. DAN ARVIZU<br>PRESIDENT                          | 40.00   |   |                       | X       |              |                              | 934,672. | 0.   | 72,968.   |   |

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)**

| (A)<br>Name and title  | (B)<br>Average hours per week (list any hours for related organizations below line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--|---|---|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
|  |   | Individual trustee or director  | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |  |   |   |
| (18) MS. BOBI GARRETT<br>SENIOR VICE PRESIDENT                 | 40.00   |   |                       | X       |              |                              |        | 391,613.   | 0.  | 96,078.   |
| (19) DR. DANA C. CHRISTENSEN<br>SENIOR VICE PRESIDENT          | 40.00   |   |                       | X       |              |                              |        | 399,263.   | 0.  | 41,978.   |
| (20) MR. STEVEN SILBERGLEID<br>SECRETARY                       | 40.00   |   |                       | X       |              |                              |        | 255,347.   | 0.  | 114,604.  |
| (21) MS. BARBARA STOKES<br>CHIEF FINANCIAL OFFICER             | 40.00   |   |                       | X       |              |                              |        | 215,999.   | 0.  | 195,299.  |
| (22) MS. KAREN STIVESON<br>ASSISTANT SECRETARY                 | 40.00   |   |                       | X       |              |                              |        | 91,562.  | 0.  | 114,929.  |
| (23) MR. KENNETH POWERS<br>SENIOR VICE PRESIDENT               | 40.00   |   |                       | X       |              |                              |        | 328,962.   | 0.  | 2,995.  |
| (24) MR. DALE GARDNER<br>ASSOCIATE LAB DIRECTOR                | 40.00   |   |                       |         |              | X                            |        | 311,593.   | 0.  | 106,818.  |
| (25) MR. ROBERT HAWSEY<br>ASSOCIATE LAB DIRECTOR               | 40.00   |   |                       |         |              | X                            |        | 290,557.   | 0.  | 7,375.  |
| (26) MR. BAILEY STULTS<br>ASSOCIATE LAB DIRECTOR               | 40.00   |   |                       |         |              | X                            |        | 285,855.   | 0.  | 97,206.   |
| <b>1b Sub-total</b>  |   |   |                       |         |              |                              |        | 3,505,423.   | 0.  | 850,250.  |
| <b>c Total from continuation sheets to Part VII, Section A</b> |   |   |                       |         |              |                              |        | 999,751.   | 0.  | 156,555.  |
| <b>d Total (add lines 1b and 1c)</b>                           |   |   |                       |         |              |                              |        | 4,505,174.   | 0.  | 1,006,805.  |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **568**

|  | Yes | No |
|--|-----|----|
| 3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual  | X   |    |
| 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual | X   |    |
| 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person                       |     | X  |

**Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address  | (B)<br>Description of services | (C)<br>Compensation |
|---|--------------------------------|---------------------|
| JE DUNN CONSTRUCTION COMPANY<br>1001 LOCUST STREET, KANSAS CITY, MO 64106 | CONSTRUCTION                   | 15,311,424.         |
| HEWLETT PACKARD<br>1501 PAGE MILL ROAD, PALO ALTO, CA 94304               | INFORMATION TECHNOLOGY         | 6,016,179.          |
| ALLEGIANCE CONSULTING INC, 2601 BLAKE STREET SUITE 110, DENVER, CO 80205  | CONSULTING                     | 4,641,975.          |
| DENVER WEST OFFICE LEASING COMPANY LLC<br>PO BOX 974911, DALLAS, TX 75397 | LEASING                        | 3,919,369.          |
| ABB INC<br>PO BOX 88868, CHICAGO, IL 60695                                | AUTOMATION TECHNOLOGY          | 3,208,953.          |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **299**

SEE PART VII, SECTION A CONTINUATION SHEETS



**Part VIII Statement of Revenue**

Check if Schedule O contains a response to any question in this Part VIII

|  |   |  |  | (A)                  | (B)                                | (C)                        | (D)   |  |
|--|---|--|--|----------------------|------------------------------------|----------------------------|---|--|
|  |   |  |  | Total revenue        | Related or exempt function revenue | Unrelated business revenue | Revenue excluded from tax under sections 512, 513, or 514 |  |
| Contributions, Gifts, Grants and Other Similar Amounts | 1 a   | Federated campaigns  | 1a   |                      |                                    |                            |   |  |
|  | b   | Membership dues  | 1b   |                      |                                    |                            |   |  |
|  | c   | Fundraising events   | 1c   |                      |                                    |                            |   |  |
|  | d   | Related organizations  | 1d   |                      |                                    |                            |   |  |
|  | e   | Government grants (contributions)  | 1e   |                      |                                    |                            |   |  |
|  | f   | All other contributions, gifts, grants, and similar amounts not included above   | 1f   | 50,000.              |                                    |                            |   |  |
|  | g   | Noncash contributions included in lines 1a-1f: \$  |  |                      |                                    |                            |   |  |
|  | h   | <b>Total.</b> Add lines 1a-1f  |  |                      | 50,000.                            |                            |   |  |
| Program Service Revenue                                | 2 a   | DOE CONTRACT   | Business Code                                | 541700               | 382,568,389.                       | 382,568,389.               |   |  |
|  | b   |  |  |                      |                                    |                            |   |  |
|  | c   |  |  |                      |                                    |                            |   |  |
|  | d   |  |  |                      |                                    |                            |   |  |
|  | e   |  |  |                      |                                    |                            |   |  |
|  | f   | All other program service revenue  |  |                      |                                    |                            |   |  |
|  | g   | <b>Total.</b> Add lines 2a-2f  |  |                      | 382,568,389.                       |                            |   |  |
| Other Revenue  | 3   | Investment income (including dividends, interest, and other similar amounts)   |  |                      | 553.                               |                            | 553.  |  |
|  | 4   | Income from investment of tax-exempt bond proceeds   |  |                      |                                    |                            |   |  |
|  | 5   | Royalties  |  |                      |                                    |                            |   |  |
|  | 6 a   | Gross rents  | (i) Real                                     | (ii) Personal        |                                    |                            |   |  |
|  |   | b  | Less: rental expenses                        |                      |                                    |                            |   |  |
|  |   | c  | Rental income or (loss)                      |                      |                                    |                            |   |  |
|  |   | d  | Net rental income or (loss)                  |                      |                                    |                            |   |  |
|  | 7 a   | Gross amount from sales of assets other than inventory   | (i) Securities                               | (ii) Other           |                                    |                            |   |  |
|  |   | b  | Less: cost or other basis and sales expenses |                      |                                    |                            |   |  |
|  |   | c  | Gain or (loss)                               |                      |                                    |                            |   |  |
|  |   | d  | Net gain or (loss)                           |                      |                                    |                            |   |  |
|  | 8 a   | Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18 | a  |                      |                                    |                            |   |  |
|  |   | b  | Less: direct expenses                        | b                    |                                    |                            |   |  |
|  |   | c  | Net income or (loss) from fundraising events |                      |                                    |                            |   |  |
|  | 9 a   | Gross income from gaming activities. See Part IV, line 19  | a  |                      |                                    |                            |   |  |
| b  |   | Less: direct expenses  | b  |                      |                                    |                            |   |  |
| c  |   | Net income or (loss) from gaming activities  |  |                      |                                    |                            |   |  |
| 10 a   | Gross sales of inventory, less returns and allowances | a  |  |                      |                                    |                            |   |  |
|  | b   | Less: cost of goods sold   | b  |                      |                                    |                            |   |  |
|  | c   | Net income or (loss) from sales of inventory   |  |                      |                                    |                            |   |  |
| <b>Miscellaneous Revenue</b>                           |   |  |  | <b>Business Code</b> |                                    |                            |   |  |
| 11 a   |   |  |  |                      |                                    |                            |   |  |
| b  |   |  |  |                      |                                    |                            |   |  |
| c  |   |  |  |                      |                                    |                            |   |  |
| d  | All other revenue                                     |  |  |                      |                                    |                            |   |  |
| e  | <b>Total.</b> Add lines 11a-11d                       |  |  |                      |                                    |                            |   |  |
| 12   | <b>Total revenue.</b> See instructions.               |  |  |                      | 382,618,942.                       | 382,568,389.               | 0.  |  |

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response to any question in this Part IX

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.  | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|---|-----------------------|---------------------------------|--|-----------------------------|
| 1 Grants and other assistance to governments and organizations in the United States. See Part IV, line 21   | 50,000.               | 50,000.                         |  |                             |
| 2 Grants and other assistance to individuals in the United States. See Part IV, line 22   |                       |                                 |  |                             |
| 3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16  |                       |                                 |  |                             |
| 4 Benefits paid to or for members   |                       |                                 |  |                             |
| 5 Compensation of current officers, directors, trustees, and key employees  | 2,433,483.            | 1,778,653.                      | 654,830.                               |                             |
| 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)   |                       |                                 |  |                             |
| 7 Other salaries and wages  | 155,315,536.          | 155,313,601.                    | 1,935.                                 |                             |
| 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)  | 8,802,109.            | 8,802,109.                      |  |                             |
| 9 Other employee benefits   | 16,500,244.           | 16,446,232.                     | 54,012.                                |                             |
| 10 Payroll taxes  | 10,894,900.           | 10,894,900.                     |  |                             |
| 11 Fees for services (non-employees):   |                       |                                 |  |                             |
| a Management  |                       |                                 |  |                             |
| b Legal   | 615,072.              | 615,072.                        |  |                             |
| c Accounting  | 111,895.              | 111,895.                        |  |                             |
| d Lobbying  |                       |                                 |  |                             |
| e Professional fundraising services. See Part IV, line 17   |                       |                                 |  |                             |
| f Investment management fees  |                       |                                 |  |                             |
| g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)   |                       |                                 |  |                             |
| 12 Advertising and promotion  |                       |                                 |  |                             |
| 13 Office expenses  | 784,971.              | 392,349.                        | 392,622.                               |                             |
| 14 Information technology   |                       |                                 |  |                             |
| 15 Royalties  | 125,283.              | 125,283.                        |  |                             |
| 16 Occupancy  | 7,177,013.            | 7,176,696.                      | 317.                                   |                             |
| 17 Travel   | 6,027,206.            | 6,008,606.                      | 18,600.                                |                             |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials   |                       |                                 |  |                             |
| 19 Conferences, conventions, and meetings   | 2,344,994.            | 2,344,994.                      |  |                             |
| 20 Interest   | 3,202.                | 63.                             | 3,139.                                 |                             |
| 21 Payments to affiliates   |                       |                                 |  |                             |
| 22 Depreciation, depletion, and amortization  |                       |                                 |  |                             |
| 23 Insurance  | 68,120.               | 68,120.                         |  |                             |
| 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) |                       |                                 |  |                             |
| a SUBCONTRACTS  | 99,911,206.           | 99,701,636.                     | 209,570.                               |                             |
| b FACILITIES PROCUREMENT  | 20,575,882.           | 20,575,882.                     |  |                             |
| c EQUIPMENT PROCUREMENT   | 17,991,823.           | 17,991,823.                     |  |                             |
| d SUPPLIES-LAB, TOOLS, SA   | 5,626,461.            | 5,626,461.                      |  |                             |
| e All other expenses SEE SCH O  | 22,963,708.           | 22,802,155.                     | 161,553.                               |                             |
| 25 Total functional expenses. Add lines 1 through 24e   | 378,323,108.          | 376,826,530.                    | 1,496,578.                             | 0.                          |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.                                     |                       |                                 |  |                             |

Check here  if following SOP 98-2 (ASC 958-720)

**Part X Balance Sheet**

Check if Schedule O contains a response to any question in this Part X

|   |  | (A)<br>Beginning of year |             | (B)<br>End of year |
|---|--|--------------------------|-------------|--------------------|
| Assets  | 1 Cash - non-interest-bearing .....  | 2,734,244.               | 1           | 2,339,426.         |
|   | 2 Savings and temporary cash investments .....   | 50,000.                  | 2           | 50,000.            |
|   | 3 Pledges and grants receivable, net .....   |                          | 3           |                    |
|   | 4 Accounts receivable, net .....   | 88,933,014.              | 4           | 74,907,788.        |
|   | 5 Loans and other receivables from current and former officers, directors,<br>trustees, key employees, and highest compensated employees. Complete<br>Part II of Schedule L .....  |                          | 5           |                    |
|   | 6 Loans and other receivables from other disqualified persons (as defined under<br>section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing<br>employers and sponsoring organizations of section 501(c)(9) voluntary<br>employees' beneficiary organizations (see instr). Complete Part II of Sch L ..... |                          | 6           |                    |
|   | 7 Notes and loans receivable, net .....  |                          | 7           |                    |
|   | 8 Inventories for sale or use .....  |                          | 8           |                    |
|   | 9 Prepaid expenses and deferred charges .....  | 2,277,576.               | 9           | 2,726,076.         |
|   | 10a Land, buildings, and equipment: cost or other<br>basis. Complete Part VI of Schedule D .....   | 10a                      |             |                    |
|   | b Less: accumulated depreciation .....   | 10b                      | 10c         |                    |
|   | 11 Investments - publicly traded securities .....  |                          | 11          |                    |
|   | 12 Investments - other securities. See Part IV, line 11 .....  |                          | 12          |                    |
|   | 13 Investments - program-related. See Part IV, line 11 .....   |                          | 13          |                    |
|   | 14 Intangible assets .....   |                          | 14          |                    |
|   | 15 Other assets. See Part IV, line 11 .....  | 996,371.                 | 15          | 1,284,206.         |
| 16 <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) ..... | 94,991,205.  | 16                       | 81,307,496. |                    |
| Liabilities   | 17 Accounts payable and accrued expenses .....   | 80,971,738.              | 17          | 67,154,164.        |
|   | 18 Grants payable .....  |                          | 18          |                    |
|   | 19 Deferred revenue .....  |                          | 19          |                    |
|   | 20 Tax-exempt bond liabilities .....   |                          | 20          |                    |
|   | 21 Escrow or custodial account liability. Complete Part IV of Schedule D .....   |                          | 21          |                    |
|   | 22 Loans and other payables to current and former officers, directors, trustees,<br>key employees, highest compensated employees, and disqualified persons.<br>Complete Part II of Schedule L .....  |                          | 22          |                    |
|   | 23 Secured mortgages and notes payable to unrelated third parties .....  |                          | 23          |                    |
|   | 24 Unsecured notes and loans payable to unrelated third parties .....  |                          | 24          |                    |
|   | 25 Other liabilities (including federal income tax, payables to related third<br>parties, and other liabilities not included on lines 17-24). Complete Part X of<br>Schedule D .....   | 9,818,733.               | 25          | 9,938,410.         |
|   | 26 <b>Total liabilities.</b> Add lines 17 through 25 .....   | 90,790,471.              | 26          | 77,092,574.        |
| Net Assets or Fund Balances   | Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and<br>complete lines 27 through 29, and lines 33 and 34.   |                          |             |                    |
|   | 27 Unrestricted net assets .....   | 1,055,585.               | 27          | 1,253,341.         |
|   | 28 Temporarily restricted net assets .....   | 3,145,149.               | 28          | 2,961,581.         |
|   | 29 Permanently restricted net assets .....   |                          | 29          |                    |
|   | Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/><br>and complete lines 30 through 34.  |                          |             |                    |
|   | 30 Capital stock or trust principal, or current funds .....  |                          | 30          |                    |
|   | 31 Paid-in or capital surplus, or land, building, or equipment fund .....  |                          | 31          |                    |
|   | 32 Retained earnings, endowment, accumulated income, or other funds .....  |                          | 32          |                    |
| 33 Total net assets or fund balances .....                                | 4,200,734.   | 33                       | 4,214,922.  |                    |
| 34 <b>Total liabilities and net assets/fund balances</b> .....            | 94,991,205.  | 34                       | 81,307,496. |                    |

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response to any question in this Part XI

|    |  |    |              |
|----|--|----|--------------|
| 1  | Total revenue (must equal Part VIII, column (A), line 12)  | 1  | 382,618,942. |
| 2  | Total expenses (must equal Part IX, column (A), line 25)   | 2  | 378,323,108. |
| 3  | Revenue less expenses. Subtract line 2 from line 1   | 3  | 4,295,834.   |
| 4  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                      | 4  | 4,200,734.   |
| 5  | Net unrealized gains (losses) on investments   | 5  |              |
| 6  | Donated services and use of facilities   | 6  |              |
| 7  | Investment expenses  | 7  |              |
| 8  | Prior period adjustments   | 8  |              |
| 9  | Other changes in net assets or fund balances (explain in Schedule O)   | 9  | -4,281,646.  |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | 10 | 4,214,922.   |

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response to any question in this Part XII

- 1 Accounting method used to prepare the Form 990:  Cash  Accrual  Other  
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a Were the organization's financial statements compiled or reviewed by an independent accountant?  
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:  
 Separate basis  Consolidated basis  Both consolidated and separate basis
- b Were the organization's financial statements audited by an independent accountant?  
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:  
 Separate basis  Consolidated basis  Both consolidated and separate basis
- c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?  
If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
- 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?
- b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

|    | Yes | No |
|----|-----|----|
| 2a | X   |    |
| 2b |     | X  |
| 2c | X   |    |
| 3a |     | X  |
| 3b |     |    |

Form 990 (2012)



**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ▶   | (a) 2008     | (b) 2009     | (c) 2010     | (d) 2011     | (e) 2012     | (f) Total   |
|---|--------------|--------------|--------------|--------------|--------------|-------------|
| 1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")  | 343,762,083. | 443,938,808. | 532,886,272. | 513,469,579. | 382,618,389. | 2216675131. |
| 2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf   |              |              |              |              |              |             |
| 3 The value of services or facilities furnished by a governmental unit to the organization without charge   |              |              |              |              |              |             |
| 4 Total. Add lines 1 through 3  | 343,762,083. | 443,938,808. | 532,886,272. | 513,469,579. | 382,618,389. | 2216675131. |
| 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |              |              |              |              |              |             |
| 6 Public support. Subtract line 5 from line 4.  |              |              |              |              |              | 2216675131. |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ▶  | (a) 2008     | (b) 2009     | (c) 2010     | (d) 2011     | (e) 2012     | (f) Total                           |
|--|--------------|--------------|--------------|--------------|--------------|-------------------------------------|
| 7 Amounts from line 4  | 343,762,083. | 443,938,808. | 532,886,272. | 513,469,579. | 382,618,389. | 2216675131.                         |
| 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources   | 10,279.      | 8,520.       | 16,410.      | 786.         | 553.         | 36,548.                             |
| 9 Net income from unrelated business activities, whether or not the business is regularly carried on   |              |              |              |              |              |                                     |
| 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)   |              |              |              |              |              |                                     |
| 11 Total support. Add lines 7 through 10   |              |              |              |              |              | 2216711679.                         |
| 12 Gross receipts from related activities, etc. (see instructions)   |              |              |              |              | 12           |                                     |
| 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here |              |              |              |              |              | <input checked="" type="checkbox"/> |

**Section C. Computation of Public Support Percentage**

|   |                          |   |
|---|--------------------------|---|
| 14 Public support percentage for 2012 (line 6, column (f) divided by line 11, column (f))   | 14                       | % |
| 15 Public support percentage from 2011 Schedule A, Part II, line 14   | 15                       | % |
| 16a 33 1/3% support test - 2012. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization  | <input type="checkbox"/> |   |
| b 33 1/3% support test - 2011. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization   | <input type="checkbox"/> |   |
| 17a 10% -facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization    | <input type="checkbox"/> |   |
| b 10% -facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization | <input type="checkbox"/> |   |
| 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions   | <input type="checkbox"/> |   |

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ▶   | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....   |          |          |          |          |          |           |
| <b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose ..... |          |          |          |          |          |           |
| <b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....   |          |          |          |          |          |           |
| <b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....  |          |          |          |          |          |           |
| <b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....  |          |          |          |          |          |           |
| <b>6 Total.</b> Add lines 1 through 5 .....   |          |          |          |          |          |           |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....  |          |          |          |          |          |           |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....           |          |          |          |          |          |           |
| <b>c</b> Add lines 7a and 7b .....  |          |          |          |          |          |           |
| <b>8 Public support</b> (Subtract line 7c from line 6.)   |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ▶   | (a) 2008 | (b) 2009 | (c) 2010 | (d) 2011 | (e) 2012 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| <b>9</b> Amounts from line 6 .....  |          |          |          |          |          |           |
| <b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources ..... |          |          |          |          |          |           |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....                          |          |          |          |          |          |           |
| <b>c</b> Add lines 10a and 10b .....  |          |          |          |          |          |           |
| <b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on .....     |          |          |          |          |          |           |
| <b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) .....                                 |          |          |          |          |          |           |
| <b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)  |          |          |          |          |          |           |

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here

**Section C. Computation of Public Support Percentage**

|  |           |   |
|--|-----------|---|
| <b>15</b> Public support percentage for 2012 (line 8, column (f) divided by line 13, column (f)) ..... | <b>15</b> | % |
| <b>16</b> Public support percentage from 2011 Schedule A, Part III, line 15 .....                      | <b>16</b> | % |

**Section D. Computation of Investment Income Percentage**

|   |           |   |
|---|-----------|---|
| <b>17</b> Investment income percentage for 2012 (line 10c, column (f) divided by line 13, column (f)) ..... | <b>17</b> | % |
| <b>18</b> Investment income percentage from 2011 Schedule A, Part III, line 17 .....                        | <b>18</b> | % |

**19a 33 1/3% support tests - 2012.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

**b 33 1/3% support tests - 2011.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

**Schedule B**

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury  
Internal Revenue Service

**Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

**2012**

Name of the organization

Employer identification number

ALLIANCE FOR SUSTAINABLE ENERGY, LLC

26-1939342

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)( 3 ) (enter number) organization

4947(a)(1) nonexempt charitable trust not treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

**Special Rules**

For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year ..... ▶ \$ \_\_\_\_\_

**Caution.** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

|   |   |
|---|---|
| Name of organization<br><b>ALLIANCE FOR SUSTAINABLE ENERGY, LLC</b> | Employer identification number<br><b>26-1939342</b> |
|---|---|

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution  |
|------------|-----------------------------------|----------------------------|--|
| 1          | <br><hr/> <hr/> <hr/>             | \$ 50,000.                 | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.) |
|            | <br><hr/> <hr/> <hr/>             | \$ _____                   | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)            |
|            | <br><hr/> <hr/> <hr/>             | \$ _____                   | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)            |
|            | <br><hr/> <hr/> <hr/>             | \$ _____                   | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)            |
|            | <br><hr/> <hr/> <hr/>             | \$ _____                   | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)            |
|            | <br><hr/> <hr/> <hr/>             | \$ _____                   | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)            |
|            | <br><hr/> <hr/> <hr/>             | \$ _____                   | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)            |

|  |  |
|--|--|
| Name of organization<br><br>ALLIANCE FOR SUSTAINABLE ENERGY, LLC | Employer identification number<br><br>26-1939342 |
|--|--|

**Part II Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(see instructions) | (d)<br>Date received |
|------------------------------|--|--|----------------------|
|                              |  | \$ _____                                       | _____                |
|                              |  | \$ _____                                       | _____                |
|                              |  | \$ _____                                       | _____                |
|                              |  | \$ _____                                       | _____                |
|                              |  | \$ _____                                       | _____                |
|                              |  | \$ _____                                       | _____                |
|                              |  | \$ _____                                       | _____                |

|   |   |
|---|---|
| Name of organization<br><b>ALLIANCE FOR SUSTAINABLE ENERGY, LLC</b> | Employer identification number<br><b>26-1939342</b> |
|---|---|

**Part III** Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once.) ▶ \$  
 Use duplicate copies of Part III if additional space is needed.

|  |                            |   |  |
|--|----------------------------|---|--|
| <b>(a) No.<br/>from<br/>Part I</b>             | <b>(b) Purpose of gift</b> | <b>(c) Use of gift</b>                          | <b>(d) Description of how gift is held</b> |
|  | <hr/> <hr/> <hr/>          | <hr/> <hr/> <hr/>                               | <hr/> <hr/> <hr/>                          |
| <b>(e) Transfer of gift</b>                    |                            |   |  |
| <b>Transferee's name, address, and ZIP + 4</b> |                            | <b>Relationship of transferor to transferee</b> |  |
| <hr/> <hr/> <hr/>                              |                            | <hr/> <hr/> <hr/>                               |  |
| <b>(a) No.<br/>from<br/>Part I</b>             | <b>(b) Purpose of gift</b> | <b>(c) Use of gift</b>                          | <b>(d) Description of how gift is held</b> |
|  | <hr/> <hr/> <hr/>          | <hr/> <hr/> <hr/>                               | <hr/> <hr/> <hr/>                          |
| <b>(e) Transfer of gift</b>                    |                            |   |  |
| <b>Transferee's name, address, and ZIP + 4</b> |                            | <b>Relationship of transferor to transferee</b> |  |
| <hr/> <hr/> <hr/>                              |                            | <hr/> <hr/> <hr/>                               |  |
| <b>(a) No.<br/>from<br/>Part I</b>             | <b>(b) Purpose of gift</b> | <b>(c) Use of gift</b>                          | <b>(d) Description of how gift is held</b> |
|  | <hr/> <hr/> <hr/>          | <hr/> <hr/> <hr/>                               | <hr/> <hr/> <hr/>                          |
| <b>(e) Transfer of gift</b>                    |                            |   |  |
| <b>Transferee's name, address, and ZIP + 4</b> |                            | <b>Relationship of transferor to transferee</b> |  |
| <hr/> <hr/> <hr/>                              |                            | <hr/> <hr/> <hr/>                               |  |
| <b>(a) No.<br/>from<br/>Part I</b>             | <b>(b) Purpose of gift</b> | <b>(c) Use of gift</b>                          | <b>(d) Description of how gift is held</b> |
|  | <hr/> <hr/> <hr/>          | <hr/> <hr/> <hr/>                               | <hr/> <hr/> <hr/>                          |
| <b>(e) Transfer of gift</b>                    |                            |   |  |
| <b>Transferee's name, address, and ZIP + 4</b> |                            | <b>Relationship of transferor to transferee</b> |  |
| <hr/> <hr/> <hr/>                              |                            | <hr/> <hr/> <hr/>                               |  |

**SCHEDULE C**  
**(Form 990 or 990-EZ)**

**Political Campaign and Lobbying Activities**

OMB No. 1545-0047

**2012**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Department of the Treasury  
Internal Revenue Service

▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**

**Open to Public Inspection**

▶ **See separate instructions.**

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), or Form 990-EZ, Part V, line 35c (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

|   |   |
|---|---|
| Name of organization<br><b>ALLIANCE FOR SUSTAINABLE ENERGY, LLC</b> | Employer identification number<br><b>26-1939342</b> |
|---|---|

**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political expenditures ..... ▶ \$ \_\_\_\_\_
- 3 Volunteer hours .....

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ..... ▶ \$ \_\_\_\_\_
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ..... ▶ \$ \_\_\_\_\_
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? .....  Yes  No
- 4a Was a correction made? .....  Yes  No
- b If "Yes," describe in Part IV.

**Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).**

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ..... ▶ \$ \_\_\_\_\_
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ..... ▶ \$ \_\_\_\_\_
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ..... ▶ \$ \_\_\_\_\_
- 4 Did the filing organization file Form 1120-POL for this year? .....  Yes  No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0- | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0- |
|----------|-------------|---------|--|---|
|          |             |         |  |   |
|          |             |         |  |   |
|          |             |         |  |   |
|          |             |         |  |   |
|          |             |         |  |   |
|          |             |         |  |   |
|          |             |         |  |   |
|          |             |         |  |   |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule C (Form 990 or 990-EZ) 2012

**Part II-A** Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A Check  if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B Check  if the filing organization checked box A and "limited control" provisions apply.

| Limits on Lobbying Expenditures<br>(The term "expenditures" means amounts paid or incurred.)  |   | (a) Filing organization's totals                         | (b) Affiliated group totals        |                    |                               |   |  |   |  |  |   |                   |              |  |  |
|---|---|--|------------------------------------|--------------------|-------------------------------|---|--|---|--|--|---|-------------------|--------------|--|--|
| 1a  | Total lobbying expenditures to influence public opinion (grass roots lobbying)  | 0.   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| b   | Total lobbying expenditures to influence a legislative body (direct lobbying)   | 0.   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| c   | Total lobbying expenditures (add lines 1a and 1b)   | 0.   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| d   | Other exempt purpose expenditures   | 376,826,530.   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| e   | Total exempt purpose expenditures (add lines 1c and 1d)   | 376,826,530.   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| f   | Lobbying nontaxable amount. Enter the amount from the following table in both columns.  | 1,000,000.   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <table border="1"> <thead> <tr> <th>If the amount on line 1e, column (a) or (b) is:</th> <th>The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table> |   | If the amount on line 1e, column (a) or (b) is:          | The lobbying nontaxable amount is: | Not over \$500,000 | 20% of the amount on line 1e. | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000. | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000. | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000. | Over \$17,000,000 | \$1,000,000. |  |  |
| If the amount on line 1e, column (a) or (b) is:   | The lobbying nontaxable amount is:  |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Not over \$500,000  | 20% of the amount on line 1e.   |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$500,000 but not over \$1,000,000   | \$100,000 plus 15% of the excess over \$500,000.  |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$1,000,000 but not over \$1,500,000   | \$175,000 plus 10% of the excess over \$1,000,000.  |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$1,500,000 but not over \$17,000,000  | \$225,000 plus 5% of the excess over \$1,500,000.   |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$17,000,000   | \$1,000,000.  |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| g   | Grassroots nontaxable amount (enter 25% of line 1f)   | 250,000.   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| h   | Subtract line 1g from line 1a. If zero or less, enter -0-   | 0.   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| i   | Subtract line 1f from line 1c. If zero or less, enter -0-   | 0.   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| j   | If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? | <input type="checkbox"/> Yes <input type="checkbox"/> No |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |

**4-Year Averaging Period Under Section 501(h)**  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

| Lobbying Expenditures During 4-Year Averaging Period |  |            |            |            |            |            |
|--|--|------------|------------|------------|------------|------------|
| Calendar year<br>(or fiscal year beginning in)       | (a) 2009   | (b) 2010   | (c) 2011   | (d) 2012   | (e) Total  |            |
| 2a   | Lobbying nontaxable amount                                 | 1,000,000. | 1,000,000. | 1,000,000. | 1,000,000. | 4,000,000. |
| b  | Lobbying ceiling amount<br>(150% of line 2a, column(e))    |            |            |            |            | 6,000,000. |
| c  | Total lobbying expenditures                                | 51,850.    | 50,000.    | 0.         | 0.         | 101,850.   |
| d  | Grassroots nontaxable amount                               | 250,000.   | 250,000.   | 250,000.   | 250,000.   | 1,000,000. |
| e  | Grassroots ceiling amount<br>(150% of line 2d, column (e)) |            |            |            |            | 1,500,000. |
| f  | Grassroots lobbying expenditures                           |            |            |            |            |            |

Schedule C (Form 990 or 990-EZ) 2012

**Part II-B** Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes," response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

|  | (a) |    | (b)    |
|--|-----|----|--------|
|  | Yes | No | Amount |
| <b>1</b> During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: |     |    |        |
| <b>a</b> Volunteers?   |     |    |        |
| <b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1j)?  |     |    |        |
| <b>c</b> Media advertisements?   |     |    |        |
| <b>d</b> Mailings to members, legislators, or the public?  |     |    |        |
| <b>e</b> Publications, or published or broadcast statements?   |     |    |        |
| <b>f</b> Grants to other organizations for lobbying purposes?  |     |    |        |
| <b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body?   |     |    |        |
| <b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?   |     |    |        |
| <b>i</b> Other activities?   |     |    |        |
| <b>j</b> Total. Add lines 1c through 1i  |     |    |        |
| <b>2a</b> Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  |     |    |        |
| <b>b</b> If "Yes," enter the amount of any tax incurred under section 4912   |     |    |        |
| <b>c</b> If "Yes," enter the amount of any tax incurred by organization managers under section 4912  |     |    |        |
| <b>d</b> If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?  |     |    |        |

**Part III-A** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

|  | Yes | No |
|--|-----|----|
| <b>1</b> Were substantially all (90% or more) dues received nondeductible by members?                      |     |    |
| <b>2</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less?                 |     |    |
| <b>3</b> Did the organization agree to carry over lobbying and political expenditures from the prior year? |     |    |

**Part III-B** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Part III-A, line 3, is answered "Yes."

|   |           |  |
|---|-----------|--|
| <b>1</b> Dues, assessments and similar amounts from members   | <b>1</b>  |  |
| <b>2</b> Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).   |           |  |
| <b>a</b> Current year   | <b>2a</b> |  |
| <b>b</b> Carryover from last year   | <b>2b</b> |  |
| <b>c</b> Total  | <b>2c</b> |  |
| <b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  | <b>3</b>  |  |
| <b>4</b> If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | <b>4</b>  |  |
| <b>5</b> Taxable amount of lobbying and political expenditures (see instructions)   | <b>5</b>  |  |

**Part IV** Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, line 2; and Part II-B, line 1. Also, complete this part for any additional information.

THE GENERAL ISSUE AREA FOR LOBBYING IS INCREASED APPROPRIATIONS IN THE

FEDERAL BUDGET FOR SCIENTIFIC RESEARCH AND DEVELOPMENT PROGRAMS THROUGH

APPROPRIATIONS AND REPORT LANGUAGE. THE SPECIFIC LOBBYING ISSUES INCLUDE

THE HOUSE AND SENATE AUTHORIZATION AND APPROPRIATIONS BILLS FOR ENERGY

AND WATER DEVELOPMENT; DEFENSE AND RELATED AGENCIES, TRANSPORTATION, AND

COMMERCE.

**SCHEDULE D**  
(Form 990)

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

▶ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

**2012**  
Open to Public Inspection

Name of the organization

ALLIANCE FOR SUSTAINABLE ENERGY, LLC

Employer identification number

26-1939342

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

|   | (a) Donor advised funds      | (b) Funds and other accounts |
|---|------------------------------|------------------------------|
| 1 Total number at end of year .....   |                              |                              |
| 2 Aggregate contributions to (during year) .....  |                              |                              |
| 3 Aggregate grants from (during year) .....   |                              |                              |
| 4 Aggregate value at end of year .....  |                              |                              |
| 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? .....  | <input type="checkbox"/> Yes | <input type="checkbox"/> No  |
| 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ..... | <input type="checkbox"/> Yes | <input type="checkbox"/> No  |

**Part II Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

Preservation of land for public use (e.g., recreation or education)       Preservation of an historically important land area

Protection of natural habitat       Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

|  | Held at the End of the Tax Year |
|--|---------------------------------|
| a Total number of conservation easements .....   | 2a                              |
| b Total acreage restricted by conservation easements .....   | 2b                              |
| c Number of conservation easements on a certified historic structure included in (a) .....   | 2c                              |
| d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register ..... | 2d                              |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? .....

Yes       No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? .....

Yes       No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenues included in Form 990, Part VIII, line 1 .....

▶ \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X .....

▶ \$ \_\_\_\_\_

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenues included in Form 990, Part VIII, line 1 .....

▶ \$ \_\_\_\_\_

b Assets included in Form 990, Part X .....

▶ \$ \_\_\_\_\_

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- a Public exhibition, b Scholarly research, c Preservation for future generations, d Loan or exchange programs, e Other

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

Table with 2 columns: Description (1c-1f) and Amount

2a Did the organization include an amount on Form 990, Part X, line 21? Yes No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

Table with 6 columns: (a) Current year, (b) Prior year, (c) Two years back, (d) Three years back, (e) Four years back. Rows 1a-1g.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment %, b Permanent endowment %, c Temporarily restricted endowment %

The percentages in lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

Table with 3 columns: Description (3a(i), 3a(ii), 3b) and Yes/No

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Table with 4 columns: (a) Cost or other basis (investment), (b) Cost or other basis (other), (c) Accumulated depreciation, (d) Book value. Rows 1a-1e.

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) 0.

**Part VII Investments - Other Securities.** See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security)      | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|---|
| (1) Financial derivatives .....   |                |   |
| (2) Closely-held equity interests .....                                   |                |   |
| (3) Other .....   |                |   |
| (A) .....   |                |   |
| (B) .....   |                |   |
| (C) .....   |                |   |
| (D) .....   |                |   |
| (E) .....   |                |   |
| (F) .....   |                |   |
| (G) .....   |                |   |
| (H) .....   |                |   |
| (I) .....   |                |   |
| <b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶ |                |   |

**Part VIII Investments - Program Related.** See Form 990, Part X, line 13.

| (a) Description of investment type  | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|---|
| (1) .....   |                |   |
| (2) .....   |                |   |
| (3) .....   |                |   |
| (4) .....   |                |   |
| (5) .....   |                |   |
| (6) .....   |                |   |
| (7) .....   |                |   |
| (8) .....   |                |   |
| (9) .....   |                |   |
| (10) .....  |                |   |
| <b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ |                |   |

**Part IX Other Assets.** See Form 990, Part X, line 15.

| (a) Description   | (b) Book value |
|---|----------------|
| (1) .....   |                |
| (2) .....   |                |
| (3) .....   |                |
| (4) .....   |                |
| (5) .....   |                |
| (6) .....   |                |
| (7) .....   |                |
| (8) .....   |                |
| (9) .....   |                |
| (10) .....  |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶ |                |

**Part X Other Liabilities.** See Form 990, Part X, line 25.

| 1. (a) Description of liability   | (b) Book value |
|---|----------------|
| (1) Federal income taxes  |                |
| (2) ADVANCES  | 9,938,410.     |
| (3) .....   |                |
| (4) .....   |                |
| (5) .....   |                |
| (6) .....   |                |
| (7) .....   |                |
| (8) .....   |                |
| (9) .....   |                |
| (10) .....  |                |
| (11) .....  |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ | 9,938,410.     |

2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

|   |   |    |   |
|---|---|----|---|
| 1 | Total revenue, gains, and other support per audited financial statements        |    | 1 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12:             |    |   |
| a | Net unrealized gains on investments   | 2a |   |
| b | Donated services and use of facilities  | 2b |   |
| c | Recoveries of prior year grants   | 2c |   |
| d | Other (Describe in Part XIII.)  | 2d |   |
| e | Add lines 2a through 2d   | 2e |   |
| 3 | Subtract line 2e from line 1  |    | 3 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1:            |    |   |
| a | Investment expenses not included on Form 990, Part VIII, line 7b                | 4a |   |
| b | Other (Describe in Part XIII.)  | 4b |   |
| c | Add lines 4a and 4b   | 4c |   |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) |    | 5 |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

|   |  |    |   |
|---|--|----|---|
| 1 | Total expenses and losses per audited financial statements                       |    | 1 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25:                |    |   |
| a | Donated services and use of facilities   | 2a |   |
| b | Prior year adjustments   | 2b |   |
| c | Other losses   | 2c |   |
| d | Other (Describe in Part XIII.)   | 2d |   |
| e | Add lines 2a through 2d  | 2e |   |
| 3 | Subtract line 2e from line 1   |    | 3 |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:               |    |   |
| a | Investment expenses not included on Form 990, Part VIII, line 7b                 | 4a |   |
| b | Other (Describe in Part XIII.)   | 4b |   |
| c | Add lines 4a and 4b  | 4c |   |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) |    | 5 |

**Part XIII Supplemental Information**

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2: THE COMPANY ADOPTED GUIDANCE RELATED TO UNCERTAINTY IN

INCOME TAXES ON JANUARY 1, 2009, AFTER EVALUATING THE TAX POSITIONS TAKEN,

NONE ARE CONSIDERED TO BE UNCERTAIN; THEREFORE, NO AMOUNTS HAVE BEEN

RECOGNIZED AS OF SEPTEMBER 30, 2013 OR 2012. IF INCURRED, INTEREST AND

PENALTIES ASSOCIATED WITH TAX POSITIONS ARE RECORDED AS GENERAL AND

ADMINISTRATIVE EXPENSE IN THE PERIOD ASSESSED. NO INTEREST OR PENALTIES

HAVE BEEN ASSESSED AS OF SEPTEMBER 30, 2013 OR 2012. TAX YEARS THAT REMAIN

SUBJECT TO EXAMINATION INCLUDE 2011 THROUGH 2013.







**Part IV Foreign Forms**

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* .....  Yes  No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)* .....  Yes  No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)* .....  Yes  No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* .....  Yes  No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)* .....  Yes  No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report. (see Instructions for Form 5713)* .....  Yes  No

Schedule F (Form 990) 2012

**Part V** Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

PART I, LINE 3, COLUMN (E): REGION: EUROPE

(E) SPECIFIC TYPES OF SERVICES IN REGION

ONE ALLIANCE EMPLOYEE PROVIDED SERVICES TO THE UNITED NATIONS

ENVIRONMENT PROGRAM'S ENERGY BRANCH FOR RENEWABLE ENERGY AND ENERGY

EFFICIENCY ANALYSIS IN SUPPORT OF THE US DEPARTMENT OF ENERGY

INTERNATIONAL AND STRATEGIC ANALYSIS PROGRAMS,

Lined area for supplemental information.

**SCHEDULE I  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990.

OMB No. 1545-0047

**2012**

Open to Public  
Inspection

Name of the organization: **ALLIANCE FOR SUSTAINABLE ENERGY, LLC**  
Employer identification number: **26-1939342**

**Part I General Information on Grants and Assistance**

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  Yes  No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II Grants and Other Assistance to Governments and Organizations in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1 (a) Name and address of organization or government             | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance       |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|--|
| SINODE SYSTEMS<br>3440 S DEARBORN ST. #113N<br>CHICAGO, IL 60616 | 46-2971717 |                               | 50,000.                  | 0.                                |   |  | CLEAN ENERGY COMPANY<br>START-UP SUPPORT |
|  |            |                               |                          |                                   |   |  |  |
|  |            |                               |                          |                                   |   |  |  |
|  |            |                               |                          |                                   |   |  |  |
|  |            |                               |                          |                                   |   |  |  |
|  |            |                               |                          |                                   |   |  |  |
|  |            |                               |                          |                                   |   |  |  |

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table ..... 0.

3 Enter total number of other organizations listed in the line 1 table ..... 1.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2012)

**Part III**

**Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---------------------------------|--------------------------|--------------------------|-----------------------------------|---|--|
|                                 |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |

**Part IV**

**Supplemental Information.** Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

SCH I, PART IV

GRANTS TO OTHER ORGANIZATIONS

ALLIANCE FOR SUSTAINABLE ENERGY, LLC INFREQUENTLY MAKES AWARDS OR

DONATIONS ON A CASE BY CASE BASIS TO ORGANIZATIONS THAT HAVE A SIMILAR

MISSION TO ALLIANCE. MONITORING ACTIVITIES ARE BASED ON SPECIFIC

REQUIREMENTS OF THE INDIVIDUAL AWARD.

**SCHEDULE J  
(Form 990)**

**Compensation Information**

OMB No. 1545-0047

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

**2012**

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization

ALLIANCE FOR SUSTAINABLE ENERGY, LLC

Employer identification number

26-1939342

**Part I Questions Regarding Compensation**

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |  |  |
|--|--|
| <input type="checkbox"/> First-class or charter travel             | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions                     | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees   |
| <input type="checkbox"/> Discretionary spending account            | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |   |   |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee              | <input checked="" type="checkbox"/> Written employment contract                     |
| <input checked="" type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input type="checkbox"/> Form 990 of other organizations                | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a Receive a severance payment or change-of-control payment?
- b Participate in, or receive payment from, a supplemental nonqualified retirement plan?
- c Participate in, or receive payment from, an equity-based compensation arrangement?
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.

5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a The organization?
- b Any related organization?
- If "Yes" to line 5a or 5b, describe in Part III.

6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a The organization?
- b Any related organization?
- If "Yes" to line 6a or 6b, describe in Part III.

7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

|    | Yes | No |
|----|-----|----|
| 1a |     |    |
| 1b |     |    |
| 2  |     |    |
| 3  |     |    |
| 4a |     | X  |
| 4b |     | X  |
| 4c |     | X  |
| 5a |     | X  |
| 5b |     | X  |
| 6a |     | X  |
| 6b |     | X  |
| 7  |     | X  |
| 8  |     | X  |
| 9  |     |    |

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Schedule J (Form 990) 2012

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title  |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation reported as deferred in prior Form 990 |
|---|------|--|-------------------------------------|-------------------------------------|--|-------------------------|---------------------------------|---|
|   |      | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |  |                         |                                 |   |
| (1) DR. DAN ARVIZU<br>PRESIDENT                                 | (i)  | 426,699.   | 177,792.                            | 330,181.                            | 42,776.  | 30,192.                 | 1,007,640.                      | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (2) MS. BOBI GARRETT<br>SENIOR VICE PRESIDENT                   | (i)  | 295,410.   | 94,371.                             | 1,832.                              | 80,005.  | 16,073.                 | 487,691.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (3) DR. DANA C. CHRISTENSEN<br>SENIOR VICE PRESIDENT            | (i)  | 302,300.   | 96,079.                             | 884.                                | 26,062.  | 15,916.                 | 441,241.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (4) MR. STEVEN SILBERGLEID<br>SECRETARY                         | (i)  | 205,224.   | 49,180.                             | 943.                                | 90,250.  | 24,354.                 | 369,951.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (5) MS. BARBARA STOKES<br>CHIEF FINANCIAL OFFICER               | (i)  | 178,915.   | 36,292.                             | 792.                                | 181,298.                                       | 14,001.                 | 411,298.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (6) MS. KAREN STIVESON<br>ASSISTANT SECRETARY                   | (i)  | 90,669.  | 557.                                | 336.                                | 97,630.  | 17,299.                 | 206,491.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (7) MR. KENNETH POWERS<br>SENIOR VICE PRESIDENT                 | (i)  | 196,832.   | 78,755.                             | 53,375.                             | 0.   | 2,995.                  | 331,957.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (8) MR. DALE GARDNER<br>ASSOCIATE LAB DIRECTOR                  | (i)  | 232,976.   | 50,273.                             | 28,344.                             | 90,851.  | 15,967.                 | 418,411.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (9) MR. ROBERT HAWSEY<br>ASSOCIATE LAB DIRECTOR                 | (i)  | 240,838.   | 49,203.                             | 516.                                | 5,789.   | 1,586.                  | 297,932.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (10) MR. BAILEY STULTS<br>ASSOCIATE LAB DIRECTOR                | (i)  | 227,525.   | 57,346.                             | 984.                                | 88,454.  | 8,752.                  | 383,061.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (11) DR. MICHAEL PACHECO<br>VICE PRESIDENT                      | (i)  | 220,559.   | 55,125.                             | 2,018.                              | 43,656.  | 30,552.                 | 351,910.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (12) MR. GREGORY WILSON<br>CENTER DIRECTOR - NAT'L CENTER OF PH | (i)  | 204,694.   | 30,471.                             | 83,835.                             | 5,250.   | 21,270.                 | 345,520.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (13) MR. WILLIAM GLOVER<br>SENIOR VICE PRESIDENT                | (i)  | 153,283.   | 33,698.                             | 4,784.                              | 31,236.  | 7,136.                  | 230,137.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (14) MS. CATHERINE PORTO<br>SENIOR VICE PRESIDENT               | (i)  | 59,057.  | 0.                                  | 152,227.                            | 15,481.  | 1,974.                  | 228,739.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
|   | (i)  |  |                                     |                                     |  |                         |                                 |   |
|   | (ii) |  |                                     |                                     |  |                         |                                 |   |
|   | (i)  |  |                                     |                                     |  |                         |                                 |   |
|   | (ii) |  |                                     |                                     |  |                         |                                 |   |



**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.  
▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

**2012**

Open to Public  
Inspection

Name of the organization

ALLIANCE FOR SUSTAINABLE ENERGY, LLC

Employer identification number

26-1939342

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

THE ALLIANCE MISSION IS TO OPERATE THE U.S. DEPARTMENT OF ENERGY'S

NATIONAL RENEWABLE ENERGY LABORATORY TO DEVELOP RENEWABLE ENERGY AND

ENERGY EFFICIENCY TECHNOLOGIES AND PRACTICES, ADVANCES RELATED TO

SCIENCE AND ENGINEERING, AND TRANSFERS KNOWLEDGE AND INNOVATIONS TO

ADDRESS THE NATION'S ENERGY AND ENVIRONMENTAL GOALS.

FORM 990, PART III, LINE 4A, DESCRIPTION OF PROGRAM SERVICE:

ON OCTOBER 1, 2008, THE ALLIANCE BEGAN MANAGEMENT OF THE U.S.

DEPARTMENT OF ENERGY'S NATIONAL RENEWABLE ENERGY LABORATORY UNDER PRIME

CONTRACT NO. DE-AC36-08-GO28308. THE NATIONAL RENEWABLE ENERGY

LABORATORY (NREL) IS THE NATION'S PRIMARY LABORATORY FOR RENEWABLE

ENERGY AND ENERGY EFFICIENCY RESEARCH AND DEVELOPMENT (R&D).

THE ALLIANCE FOR SUSTAINABLE ENERGY LLC, THROUGH THE MANAGEMENT AND

OPERATION OF THE NATIONAL RENEWABLE ENERGY LABORATORY (NREL) DEVELOPS

CLEAN ENERGY AND ENERGY EFFICIENCY TECHNOLOGIES, SYSTEMS, AND

PRACTICES, ADVANCES RELATED SCIENCE AND ENGINEERING, AND INTEGRATES

INNOVATIONS AND KNOWLEDGE TO ACHIEVE NATIONAL ENERGY GOALS.

RESEARCH, DEVELOPMENT, TESTING AND VALIDATION, SYSTEMS INTEGRATION AND

ANALYSIS ARE PROVIDED WITHIN FIVE MAJOR PROGRAM AREAS: ENERGY SYSTEMS

INTEGRATION; RENEWABLE GENERATION; SUSTAINABLE TRANSPORTATION;

ENERGY-SAVING HOMES, BUILDINGS, AND MANUFACTURING; AND STRATEGIC

PROGRAMS. ALLIANCE STRATEGY FOR IMPACT PARTNERS EXTENSIVELY WITH

SUPPLIERS AND USERS TO BRING CLEAN ENERGY TECHNOLOGIES TO THE

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Schedule O (Form 990 or 990-EZ) (2012)

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01-04-13

Name of the organization

ALLIANCE FOR SUSTAINABLE ENERGY, LLC

Employer identification number

26-1939342

COMMERCIAL MARKET AND ENABLES THEM TO-SCALE WITHIN THE NATION ENERGY

INFRASTRUCTURE. THIS EFFORT SUPPORTS ENERGY SECURITY AND A VIBRANT

ECONOMY WHILE ENSURING STEWARDSHIP OF THE ENVIRONMENT.

RENEWABLE ELECTRICITY GENERATION

THIS AREA INCLUDES ADVANCEMENTS IN RENEWABLE ELECTRICITY GENERATION

TECHNOLOGIES INCLUDING SOLAR, WATER, WIND, AND GEOTHERMAL. THE ALLIANCE

STRATEGY IS FOCUSED ON THE ADVANCEMENT OF AMERICA'S "ALL OF THE ABOVE"

ENERGY STRATEGY, LEADING A LARGE NETWORK OF RESEARCHERS AND OTHER

PARTNERS TO DELIVER INNOVATIVE TECHNOLOGIES THAT WILL MAKE RENEWABLE

ELECTRICITY GENERATION COST-COMPETITIVE WITH TRADITIONAL SOURCES OF

ENERGY.

ENERGY PRODUCTIVITY

THIS AREA INCLUDES ADVANCEMENTS TECHNOLOGIES AND IN SYSTEMS INTEGRATION

TO INCREASE ENERGY PRODUCTIVITY IN HOMES, BUILDINGS, AND INDUSTRIAL

PLANTS. RESEARCHERS COLLABORATE WITH OTHER RESEARCH INSTITUTIONS AND

WORK WITH COMMERCIAL PARTNERS TO DEVELOP INNOVATIVE, COST-EFFECTIVE

ENERGY-SAVING SOLUTIONS THAT INCREASE THE ENERGY PRODUCTIVITY OF

MANUFACTURING PROCESSES, PRODUCTS, HOMES, AND BUILDINGS IN WHICH TO

WORK, SHOP, AND LEAD OUR EVERYDAY LIVES.

SUSTAINABLE TRANSPORTATION

THIS AREA INCLUDES ADVANCEMENTS IN TRANSPORTATION AND VEHICLE

TECHNOLOGIES AND ALTERNATIVE. PROGRAMS FOCUS ON ELECTRIC VEHICLE

TECHNOLOGIES AND SYSTEMS, ENGINE EFFICIENCY, AND CLEAN DOMESTIC FUELS

(BIOFUELS, RENEWABLE HYDROGEN, NATURAL GAS) TO OPEN UP COST-EFFECTIVE

OPPORTUNITIES TO REDUCE OUR OIL DEPENDENCE, AVOID POLLUTION, AND CREATE

Name of the organization

ALLIANCE FOR SUSTAINABLE ENERGY, LLC

Employer identification number

26-1939342

JOBS DESIGNING AND MANUFACTURING BETTER CARS, TRUCKS, AND PETROLEUM

ALTERNATIVES.

ENERGY ANALYSIS

THIS AREA AIMS TO INCREASE THE UNDERSTANDING OF THE CURRENT AND FUTURE

IMPACTS AND INTERACTIONS AMONG ENERGY POLICIES, MARKETS, RESOURCES,

TECHNOLOGIES, ENVIRONMENTAL IMPACTS, AND INFRASTRUCTURE. ANALYSES,

DATA, AND TOOLS INFORM DECISIONS AS ENERGY-EFFICIENT AND RENEWABLE

ENERGY TECHNOLOGIES ADVANCE FROM CONCEPT TO COMMERCIAL APPLICATION.

ENERGY SYSTEMS INTEGRATION

THIS AREA SPEARHEADS INNOVATIONS THAT OPTIMIZE ENERGY SYSTEMS. ENERGY

SYSTEMS INTEGRATION ADDRESSES TRADEOFFS ACROSS ENERGY CARRIERS (SUCH AS

ELECTRICITY, THERMAL PATHWAYS, FUELS, AND WATER) WITHIN INFRASTRUCTURES

(GRIDS, BUILDINGS AND CAMPUSES, COMMUNITIES, COMMUNICATIONS AND

TRANSPORTATION) TO MAXIMIZE EFFICIENCY AND MINIMIZE WASTE. A RANGE OF

TECHNOLOGIES CONNECT THROUGH THESE ENERGY INFRASTRUCTURES AND FORM

SYSTEMS AT A VARIETY OF PHYSICAL SCALES FROM INDIVIDUAL BUILDINGS TO

AGGREGATIONS AT CAMPUSES AND FLEETS TO DISTRIBUTION AND REGIONAL

SYSTEMS THAT STRETCH ACROSS CONTINENTS.

NREL IS POSITIONED TO HELP THE NATION ADVANCE ITS ENERGY GOALS THROUGH

THE ALLIANCE STRATEGY FOR ACCELERATING IMPACT. THE LABORATORY DELIVERS

MARKET-RELEVANT, HIGH-IMPACT KNOWLEDGE/INNOVATIONS, AMPLIFIES MARKET

IMPACT THROUGH STRATEGIC PARTNERSHIPS; STEWARDS DISTINCTIVE

CAPABILITIES; AND SUSTAINS OPERATIONAL EXCELLENCE.

NREL SUPPORTS COLLABORATIVE RESEARCH PROJECTS, DISSEMINATES RESEARCH

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| Name of the organization<br>ALLIANCE FOR SUSTAINABLE ENERGY, LLC | Employer identification number<br>26-1939342 |
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RESULTS BROADLY, PROTECTS INTELLECTUAL PROPERTY THROUGH PATENTS AND  
 COPYRIGHTS, LICENSES TECHNOLOGIES, AND WORKS WITH PUBLIC AND PRIVATE  
 PARTNERS TO IMPLEMENT TECHNOLOGIES. INNOVATIVE TECHNOLOGIES HAVE ALSO  
 BEEN RECOGNIZED WITH MULTIPLE R&D 100 AWARDS WHICH ARE CONSIDERED THE  
 MOST PRESTIGIOUS TECHNOLOGY INNOVATION AWARDS IN THE UNITED STATES. THE  
 ENGINEERING AND SCIENCE BEHIND THESE TECHNOLOGY TRANSFER SUCCESSES AND  
 AWARDS DEMONSTRATES ALLIANCE COMMITMENT TO DEVELOPING AND APPLYING  
 INNOVATIVE RENEWABLE ENERGY SOLUTIONS FOR THE NATION'S SECURE AND  
 SUSTAINABLE ENERGY FUTURE.

FORM 990, PART VI, SECTION B, LINE 11: THE ALLIANCE BOARD OF DIRECTORS  
 HAVE ASSIGNED TO THE ALLIANCE FINANCE AND AUDIT COMMITTEE, THROUGH THE  
 COMMITTEE CHARTER, THE RESPONSIBILITY TO REVIEW AND APPROVE THE FORM 990.  
 THE RETURN IS PROVIDED TO THE BOARD OF DIRECTORS PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C: ALL ALLIANCE EMPLOYEES ARE  
 REQUIRED TO ATTEND ETHICS TRAINING WHICH INCLUDES THE PROCESS FOR  
 IDENTIFICATION AND DISCLOSURE OF CONFLICTS OF INTEREST. EMPLOYEES ARE  
 REQUIRED TO FILE A WRITTEN DISCLOSURE STATEMENT CONCERNING OUTSIDE  
 SERVICES, AND/OR ACTUAL OR POTENTIAL CONFLICTS OF INTEREST BETWEEN THE  
 EMPLOYEE'S WORK AND PERSONAL, FINANCIAL, OR BUSINESS INTEREST. THE  
 ALLIANCE CHIEF OPERATING OFFICER IS RESPONSIBLE FOR THE REVIEW AND APPROVAL  
 FOR EMPLOYEE REQUESTS FOR APPROVAL OF OUTSIDE CONSULTING OR EMPLOYMENT.  
 EMPLOYEES WHOSE REGULAR RESPONSIBILITIES INVOLVE MANAGING OR EXECUTING  
 LICENSE AGREEMENTS FOR INTELLECTUAL PROPERTY OR THE PREPARATION OR  
 EXECUTION OF COOPERATIVE RESEARCH AND DEVELOPMENT AGREEMENTS (CRADAS) OR  
 OTHER TECHNOLOGY TRANSFER OR TECHNOLOGY PARTNERSHIP ARRANGEMENTS MUST  
 ANNUALLY OR UPON CHANGES IN RELEVANT PERSONAL OR FAMILY CIRCUMSTANCES OR

|  |  |
|--|--|
| Name of the organization<br>ALLIANCE FOR SUSTAINABLE ENERGY, LLC | Employer identification number<br>26-1939342 |
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THE NATURE OF WORK ASSIGNED, COMPLETE AN EMPLOYEE'S STATEMENT OF ECONOMIC INTEREST. IF AN ACTUAL OR POTENTIAL CONFLICT OF INTEREST EXISTS, THE EMPLOYEE CONSULTS WITH THE GENERAL COUNSEL OR DESIGNEE TO IDENTIFY AND IMPLEMENT MITIGATION OR AVOIDANCE ACTIONS, OR RECUSES SELF IF AN APPROPRIATE MITIGATION OR AVOIDANCE ACTION CANNOT BE IDENTIFIED. ALL ALLIANCE OFFICERS AND BOARD OF DIRECTOR MEMBERS ARE REQUIRED TO SUBMIT A CONFLICT OF INTEREST DISCLOSURE UPON APPOINTMENT, AND AN ANNUAL CONFLICT OF INTEREST DISCLOSURE.

FORM 990, PART VI, SECTION B, LINE 15: GOVERNANCE OF EXECUTIVE COMPENSATION IS CHARTERED THROUGH THE ALLIANCE HUMAN RESOURCE COMPENSATION COMMITTEE. EXTERNAL THIRD PARTY RESOURCES ARE RETAINED ON A BIENNIAL BASIS TO REVIEW ALL ELEMENTS OF EXECUTIVE REMUNERATION (BASE SALARY, ANNUAL INCENTIVES, RETIREMENT BENEFITS, HEALTH AND WELFARE BENEFITS AND EXECUTIVE PERQUISITES) TO INSURE COMPETITIVENESS OF ALL THE ELEMENTS OF CASH COMPENSATION RELATIVE TO THE MARKET FOR BOTH BASE COMPENSATION AND TOTAL COMPENSATION. THERE ARE NO PERSONS SERVING ON THE COMPENSATION COMMITTEE WITH A CONFLICT OF INTEREST WITH RESPECT TO THE COMPENSATION ARRANGEMENTS. CONTEMPORANEOUS DOCUMENTATION AND RECORDS ARE RETAINED.

FORM 990, PART VI, SECTION C, LINE 19: ALLIANCE DOES MAKE ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART IX, LINE 24E, ALL OTHER FUNCTIONAL EXPENSES:  
ELECTRONIC AND COMPUTER EXPENSE:  
PROGRAM SERVICE EXPENSES 6,381,719.

MANAGEMENT AND GENERAL EXPENSES 0.

|  |  |
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| Name of the organization<br>ALLIANCE FOR SUSTAINABLE ENERGY, LLC | Employer identification number<br>26-1939342 |
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FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 6,381,719.

EQUIPMENT - REPAIRS & MAINT:

PROGRAM SERVICE EXPENSES 5,417,368.

MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 5,417,368.

OUTSOURCED SERVICES:

PROGRAM SERVICE EXPENSES 4,179,005.

MANAGEMENT AND GENERAL EXPENSES 6,153.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 4,185,158.

DUES & SUBSCRIPTIONS:

PROGRAM SERVICE EXPENSES 2,584,617.

MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 2,584,617.

FACILITIES - REPAIRS & MAINT:

PROGRAM SERVICE EXPENSES 2,109,594.

MANAGEMENT AND GENERAL EXPENSES 87,843.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 2,197,437.

EMPLOYEE RELOCATION & EMP EXP.:

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| Name of the organization<br>ALLIANCE FOR SUSTAINABLE ENERGY, LLC | Employer identification number<br>26-1939342 |
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|                          |          |
|--------------------------|----------|
| PROGRAM SERVICE EXPENSES | 841,122. |
|--------------------------|----------|

|                                 |    |
|---------------------------------|----|
| MANAGEMENT AND GENERAL EXPENSES | 0. |
|---------------------------------|----|

|                      |    |
|----------------------|----|
| FUNDRAISING EXPENSES | 0. |
|----------------------|----|

|                |          |
|----------------|----------|
| TOTAL EXPENSES | 841,122. |
|----------------|----------|

## EQUIPMENT LEASING:

|                          |          |
|--------------------------|----------|
| PROGRAM SERVICE EXPENSES | 605,362. |
|--------------------------|----------|

|                                 |    |
|---------------------------------|----|
| MANAGEMENT AND GENERAL EXPENSES | 0. |
|---------------------------------|----|

|                      |    |
|----------------------|----|
| FUNDRAISING EXPENSES | 0. |
|----------------------|----|

|                |          |
|----------------|----------|
| TOTAL EXPENSES | 605,362. |
|----------------|----------|

## SPONSORSHIPS:

|                          |          |
|--------------------------|----------|
| PROGRAM SERVICE EXPENSES | 289,357. |
|--------------------------|----------|

|                                 |         |
|---------------------------------|---------|
| MANAGEMENT AND GENERAL EXPENSES | 48,670. |
|---------------------------------|---------|

|                      |    |
|----------------------|----|
| FUNDRAISING EXPENSES | 0. |
|----------------------|----|

|                |          |
|----------------|----------|
| TOTAL EXPENSES | 338,027. |
|----------------|----------|

## FREIGHT &amp; HANDLING:

|                          |          |
|--------------------------|----------|
| PROGRAM SERVICE EXPENSES | 266,389. |
|--------------------------|----------|

|                                 |         |
|---------------------------------|---------|
| MANAGEMENT AND GENERAL EXPENSES | 18,887. |
|---------------------------------|---------|

|                      |    |
|----------------------|----|
| FUNDRAISING EXPENSES | 0. |
|----------------------|----|

|                |          |
|----------------|----------|
| TOTAL EXPENSES | 285,276. |
|----------------|----------|

## PRINT AND GRAPHIC SERVICES:

|                          |          |
|--------------------------|----------|
| PROGRAM SERVICE EXPENSES | 226,100. |
|--------------------------|----------|

|                                 |    |
|---------------------------------|----|
| MANAGEMENT AND GENERAL EXPENSES | 0. |
|---------------------------------|----|

|                      |    |
|----------------------|----|
| FUNDRAISING EXPENSES | 0. |
|----------------------|----|

|                |          |
|----------------|----------|
| TOTAL EXPENSES | 226,100. |
|----------------|----------|

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Schedule O (Form 990 or 990-EZ) (2012)

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| Name of the organization<br>ALLIANCE FOR SUSTAINABLE ENERGY, LLC | Employer identification number<br>26-1939342 |
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BAD DEBT EXPENSE:

PROGRAM SERVICE EXPENSES 8,000.

MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES 8,000.

CONSULTING FEES:

PROGRAM SERVICE EXPENSES -106,478.

MANAGEMENT AND GENERAL EXPENSES 0.

FUNDRAISING EXPENSES 0.

TOTAL EXPENSES -106,478.

TOTAL OTHER EXPENSES ON FORM 990, PART IX, LINE 24E, COL A 22,963,708.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

DISTRIBUTIONS -4,281,646.

